



## Certificate TUR0022022060185SILVER Cluster Management Excellence Label SILVER Dedicated to Cluster Excellence

## Anatolian Rail Transportation Systems ARUS Cluster

received in recognition of continuous improvements according to the methodology of the "European Cluster Excellence Initiative (ECEI)

The certificate expires on July 31st, 2024.



i.V. Uet

Helmut Kergel, Director ESCA

Oliver Ziegler, Project Manager ESCA

Facilitated by the European Secretariat for Cluster Analysis (ESCA) www.cluster-analysis.org